



October 31, 2025

BSE Limited

Corporate Service Department, 01st Floor, P. J. Towers, Dalal Street, Mumbai 400 001 **National Stock Exchange of India Limited**

Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai 400 051

Scrip Code: 504067 Symbol: ZENSARTECH

Sub: Outcome of Board Meeting held on October 31, 2025

Dear Sir/Madam,

This is to inform you that the Board of Directors of the Company at its meeting held today i.e. Friday, October 31, 2025, had unanimously approved Unaudited Standalone and Consolidated Financial Results of the Company for the quarter and half year ended September 30, 2025, along with Limited Review Reports issued by the Statutory Auditors of the Company are enclosed herewith.

The Board Meeting was commenced at 4:00 PM (IST) and concluded at 07:00 PM (IST).

This is for your information.

Thanking you,

Yours sincerely,
For **Zensar Technologies Limited**

TENSAR!

Anand Daga Company Secretary

Encl.: As above

SRBC&COLLP

Chartered Accountants

Ground Floor Panchshil Tech Park, Yerwada (Near Don Bosco School) Pune - 411 006, India

Tel: +91 20 6603 6000

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Standalone Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to The Board of Directors Zensar Technologies Limited

- 1. We have reviewed the accompanying statement of unaudited standalone financial results of Zensar Technologies Limited (the "Company") for the quarter ended September 30, 2025 and year to date from April 01, 2025 to September 30, 2025 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
- 2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For SRBC & COLLP

Chartered Accountants

ICAI Firm registration number: 324982E/E300003

per Tridevial Khandelwal

Partner

Membership No.: 501160

UDIN: 25501160B MOM ZR4567

Place: Pune

Date: October 31, 2025

ACCOUNT

Zensar Technologies Limited
Registered Office: Zensar Knowledge Park, Kharadi, Plot # 4 , MIDC, Off Nagar Road, Pune - 411014, India. CIN: L72200PN1963PLC012621
Statement of Standalone Unaudited Financial Results for the Quarter and Half Year ended September 30, 2025

र in Million except earnings per sha						
		Quarter Ended		Half Yea	Year Ended	
Particulars	September 30, 2025	June 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024	March 31, 2025
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
	. 70.1			42.055	40.050	22.2
1 Revenue from operations	6,734	6,222	5,562	12,956	10,858	22,2
2 Other income (net)	619	950	510	1,569	1,640	3,0
Total Income	7,353	7,172	6,072	14,525	12,498	25,2
Expenses						
a. Purchase of traded goods	1	4		5		
b. Employee benefits expense	4,421	4,121	3,854	8,542	7,358	14,
c. Subcontracting costs	387	328	109	715	229	
d. Finance costs	19	19	27	38	58	
e. Depreciation and amortisation expense	118	100	165	218	287	
f. Other expenses	457	472	400	929	918	1
Total expenses	5,403	5,044	4,555	10,447	8,850	17
Profit before tax (3-4)	1,950	2,128	1,517	4,078	3,648	7
Tax expense						
Tax expense a. Current tax	412	382	314	794	663	1
b. Deferred tax	10	28	41	38	36	
Net profit after tax for the period (5-6)	1,528	1,718	1,162	3,246	2,949	5
Other comprehensive income/(loss), net of income tax						
A. Items that will not be reclassified to profit or loss	(20)	7	(51)	(13)	(24)	
B. Items that will be reclassified to profit or loss			(382)		(476)	
Total other comprehensive income/(loss), net of income tax	(20)	7	(433)	(13)	(500)	
Total comprehensive income for the period (7+8)	1,508	1,725	729	3,233	2,449	
Paid-up equity share capital (Face value ₹ 2 each)	455	454	454	455	454	
Other equity excluding revaluation reserves as per balance sheet						3
Earnings per share (Face value ₹ 2 each) (not annualised):					×	
a) Basic	6.73	7.57	5.13	14.29	13.01	
b) Diluted	6.65	7.48	5.09	14.14	12.91	2
b) Diluted	6.65	7.48	5.09	14.14	12.91	

Statement of Assets & Liabilities

	As at	As at
Particulars	September 30, 2025	March 31, 2025 Audited
	Unaudited	
Assets		
Non-current assets		
(a) Property, plant and Equipment	667	687
(b) Right of use assets	623	595
(c) Capital work-in-progress	60	. 6
(d) Goodwill	956	956
(e) Other Intangible assets	73	95
(f) Financial assets		
i) Investments	6,353	7,038
ii) Other financial assets	2,270	661
(g) Income tax assets (net)	312	293
(h) Deferred tax assets (net)		
(i) Other non-current assets	31	46
Total - Non-current assets	11,345	10,377
Current assets		
(a) Financial assets		
i) Investments	10,030	10,759
ii) Trade receivables	7,815	7,661
iii) Cash and cash equivalents	1,248	188
iv) Other balances with banks	4,127	4,411
v) Other financial assets	1,208	1,218
(b) Other current assets	790	484
Total - Current assets	25,218	24,721
Total - Assets	36.563	35.098



	As at	As at
Particulars	September 30, 2025	March 31, 2025
	Unaudited	Audited
Equity And liabilities		
Equity		
(a) Equity share capital	455	454
(b) Other equity	31,631	30,527
Total - Equity	32,086	30,981
Non-current liabilities		
(a) Financial liabilities		
- Lease liabilities	300	545
(b) Provisions	56	53
(c) Employee benefit obligations	238	219
(d) Deferred tax liabilities (net)	75	37
Total - Non-current liabilities	669	854
Current liabilities		
(a) Financial liabilities		
i) Lease liabilities	491	222
ii) Trade payables	887	655
iii) Other financial liabilities	805	1,050
(b) Employee benefit obligations	357	260
(c) Other current liabilities	800	808
(d) Income tax liabilities (net)	468	268
Total - Current liabilities	3,808	3,263
Total - Equity and liabilities	36,563	35,098

- 133 of the Companies Act, 2013 read with relevant rules issued there under as amended from time to time. The above financial results were reviewed and recommended by the Audit Committee and taken on record by the Board of Directors at their meetings held on October 30, 2025 and October 31, 2025 respectively.
- 2 Standalone Statement of Cash flows is attached as Annexure I.
- 3 The Company publishes these standalone financial results along with the consolidated financial results. In accordance with Ind AS 108, Operating Segments, the Company has disclosed the segment information in the consolidated financial results.

4 The Company has also created Zensar Employees Welfare Trust (the 'ESOP Trust') for providing share based payment, as a vehicle for distributing shares to employees under Employee Stock Option Scheme 2025. The company has treated ESOP Trust as its extension. As at September 30, 2025 the ESOP Trust has not acquired any shares from the open market.

For and on behalf of the Board

Date: October 31, 2025

Manish Tandon CEO and Managing Director DIN:07559939



Annexure I

Zensar Technologies Limited Standalone Statement of Cash Flows

	Half Yea	Year Ended		
Particulars	September 30, 2025	September 30, 2024	March 31, 2025	
	Unaudited	Unaudited	Audited	
Cash flow from operating activities				
Profit before tax	4,078	3,648	7,345	
Adjustments for:				
Depreciation and amortisation expense	218	287	488	
Employee share based payment expense	314	159	315	
Profit on sale of investments	(54)	(72)	(111	
Net gain /(loss) in fair value of financial assets/liabilities measured at fair value through profit and loss	(186)	(130)	(293	
Dividend from subsidiaries	(666)	(943)	(1,691	
Interest income	(498)	(430)	(893	
Income on financial assets measured at amortised cost	(58)	(58)	(115	
Finance costs	36	58	107	
(Profit) / loss on sale of property, plant and equipment (net)	(5)	(6)	(14	
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	(4)	(16)	(16	
Provisions no longer required and credit balances written back	(0)	(138)	(139	
	(48)	24	(133	
Foreign exchange (gain) / loss (net)	(951)	(1,265)	(2,364	
O	3,127	2,383	4,981	
Operating profit before working capital changes	3,127	2,363	4,901	
Change in assets and liabilities	(0.1)	50	24	
(Increase)/ decrease in trade receivables and unbilled revenues	(94)	50	21	
(Increase)/ decrease in other assets	(153)	(225)	(79	
Increase/ (decrease) in trade payables, other liabilities and provisions	(77)	(561)	(181	
Increase/ (decrease) in employee benefit obligations	104	92	114	
Cash generated from operating activities	2,907	1,739	4,856	
Income taxes paid (net of refunds received)	(591)	(635)	(1,180	
Net cash generated from / (used in) operating activities	2,316	1,104	3,676	
Cash flow from investing activities				
Purchases of property, plant and equipment and intangible assets	(202)	(107)	(298	
Proceeds from sale of property, plant and equipment	6	6	15	
Bank deposits placed	(2,603)	(750)	(4,141	
Bank deposits redeemed	1,252	1,483	2,001	
Purchase of mutual funds and other investments	(15,057)	(15,702)	(26,829	
Proceeds from sale/redemption of mutual funds and other investments	16,712	14,656	25,328	
Interest income received	590	326	617	
Dividend from subsidiaries	666	943	1,691	
Net cash flows from / (used in) investing activities	1,364	855	(1,616	
Cash flow from financing activities				
Proceeds from issue of equity shares	1	1	2	
Dividend paid	(2,499)	(1,587)	(2,041	
Interest paid	(0)	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(2	
Payment of lease liabilities	(122)	(154)	(274	
Net cash flows from / (used in) financing activities	(2,620)	(1,740)	(2,315	
net countries , tasea my manering activities	(2,020)	(-), 40)	(2,525	
Net increase/(decrease) in cash and cash equivalents	1,060	219	(255	
Cash and cash equivalents at the beginning of the year	188	443	443	
Cash and cash equivalents at the beginning of the year	1,248	662	188	



SRBC&COLLP

Chartered Accountants

Ground Floor Panchshil Tech Park, Yerwada (Near Don Bosco School) Pune - 411 006, India

Tel: +91 20 6603 6000

Independent Auditor's Review Report on the Quarterly and Year to Date Unaudited Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

Review Report to The Board of Directors Zensar Technologies Limited

- 1. We have reviewed the accompanying Statement of Unaudited Consolidated Financial Results of Zensar Technologies Limited (the "Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), for the quarter ended September 30, 2025 and year to date from April 01, 2025 to September 30, 2025 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
- 2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.

- 4. The Statement includes the results of the entities as mentioned in Annexure I.
- 5. Based on our review conducted and procedures performed as stated in paragraph 3 above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For SRBC & COLLP

Chartered Accountants

ICAI Firm registration number: 324982E/E300003

per Tridevlal Khandelwal

Partner

Membership No.: 501160

UDIN: 25501160BMOMZS7053

Place: Pune

Date: October 31, 2025

CCOUNTA

SRBC&COLLP

Chartered Accountants

Ground Floor Panchshil Tech Park, Yerwada (Near Don Bosco School) Pune - 411 006, India

Tel: +91 20 6603 6000

Annexure I

Independent Auditor's Review Report on the Quarterly Unaudited Consolidated Financial Results of the Company

List of entities whose financial results are included in the Statement along with Holding Company

Sr No.	Name of entity
1.	Zensar Technologies Inc, USA
2	Zensar Technologies (UK) Limited, United Kingdom
3.	Zensar (Africa) Holdings Proprietary Limited, South Africa
4.	Zensar (South Africa) Proprietary Limited, South Africa
5.	Zensar Technologies (Singapore) Pte Limited, Singapore
6.	Foolproof Limited, United Kingdom
7.	Keystone Logic Mexico, S. DE R.L. DE C.V, Mexico
8.	Zensar Technologies Gmbh, Germany
9.	Zensar Technologies (Canada) Inc., Canada
10.	Zensar Information Technologies B.V., Netherlands
11.	Zensar Colombia S A S, Colombia
12.	M3BI LLC, USA
13.	M3BI India Private Limited, India
14.	BridgeView Life Sciences LLC, USA





Zensar Technologies Limited Registered Office: Zensar Knowledge Park, Kharadi, Plot # 4 , MIDC, Off Nagar Road, Pune - 411014, India. CIN: L72200PN1963PLC012621 Statement of Consolidated Unaudited Financial Results for the Quarter and Half Year ended September 30, 2025

₹ in Million except earnings per share Year Ended ber 30, 2024 March 31, 2025 Quarter Ended June 30, 2025 Half Year Ended
September 30, 2024 September 30, 2025 September 30, 2024 Particulars September 30, 2025 Unaudited Unaudited Unaudited Revenue from operations 14,213 13,850 13,080 28.063 25.961 52.806 Other income (net) 567 14,417 1,058 29,121 1,602 54,408 835 14,704 Total Income 13,491 26,796 Expenses
a. Purchase of traded goods
b. Employee benefits expense 119 172 197 215 530 9,252 8,431 18,013 33,904 3,263 c. Subcontracting costs 1,839 1,854 1,636 3,693 6,482 d. Finance costs
e. Depreciation and amortisation expense
f. Other expenses 36 231 45 297 73 483 87 544 173 1,019 37 252 1,051 12,011 1,854 24,313 1,923 22,620 3,723 45,831 803 831 Total expenses 11,412 12,302 Profit before tax (3-4) 2,402 2,406 2,079 4,176 8,577 4,808 1,111 2,027 b. Deferred tax 31 24 (59) (87)52 Net profit after tax for the period (5-6) 1,822 1,820 1,557 3,642 3,136 6,498 Net profit attributable to: 1,822 1,820 1,557 3,642 6,498 3,136 Other comprehensive income/(loss), net of income tax A. Items that will not be reclassified to profit or loss B. Items that will be reclassified to profit or loss (20) (12) 297 354 238 (112)592 (174)Total other comprehensive income/(loss), net of income tax 334 (164) (198) 303 10 Total comprehensive income for the period (7+9) 2,156 2.066 1,393 4,222 2.938 6.801 11 Total comprehensive income attributable to: 2,156 2,066 1,393 4,222 2,938 6,801 12 Paid-up equity share capital (Face value ₹ 2 each) 455 454 454 455 454 454 Other equity excluding revaluation reserves as per balance sheet 40,243 14 Earnings per share (Face value ₹ 2 each) (not annualised): a) Basic b) Diluted 8.02 8.01 6.88 16.03 13.84 28.65 7.92 28.43

Statement of Assets & Liabilities

	As at	As at
Particulars	September 30, 2025	March 31, 2025
	Unaudited	Audited
Assets		
Non-current assets		
(a) Property, plant and equipment	864	908
(b) Right of use assets	916	976
(c) Capital work-in-progress	61	6
(d) Goodwill	9,487	9,144
(e) Other intangible assets	571	675
(f) Financial assets		
i) Investments	3,916	4,600
ii) Other financial assets	2,332	705
(g) Income tax assets (net)	429	371
(h) Deferred tax assets (net)	1,026	1,079
(i) Other non-current assets	57	119
Total - Non-current assets	19,659	18,583
Current assets		
(a) Financial assets		
i) Investments	12,025	12,537
ii) Trade receivables	7,978	7,901
iii) Cash and cash equivalents	3,741	2,708
iv) Other balances with banks	4,429	4,728
v) Other financial assets	4,603	4,029
(b) Other current assets	1,688	1,243
Total - Current assets	34,464	33,146
Total - Assets	54,123	51,729



	As at	As at	
Particulars	September 30, 2025	March 31, 2025	
	Unaudited	Audited	
Equity And liabilities			
Equity			
(a) Equity share capital	455	454	
(b) Other equity	42,335	40,243	
Total - Equity	42,790	40,697	
Liabilities			
Non-current liabilities			
(a) Financial liabilities			
i) Trade payables	18	17	
ii) Lease liabilities	452	783	
iii) Other financial liabilities	906	794	
(b) Provisions	56	53	
(c) Employee benefit obligations	615	563	
Total - Non-current liabilities	2,047	2,210	
Current liabilities			
(a) Financial liabilities			
i) Lease liabilities	721	469	
ii) Trade payables	3,597	3,437	
iii) Other financial liabilities	1,711	2,164	
(b) Employee benefit obligations	675	532	
(c) Other current liabilities	2,005	1,858	
(d) Income tax liabilities (net)	577	362	
Total - Current liabilities	9,286	8,822	
Total - Equity And liabilities	54,123	51,729	

Segmental reporting for the Quarter and Half Year ended September 30, 2025

		Quarter Ended		Half Yea	Year Ended		
Segment results	September 30, 2025	June 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024	March 31, 2025	
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited	
Segment revenue							
Digital and Application Services	11,061	10,929	10,430	21,990	20,950	42,265	
Cloud Infrastructure and Security	3,152	2,921	2,650	6,073	5,011	10,541	
Revenue From Operations	14,213	13,850	13,080	28,063	25,961	52,806	
Segment results							
Digital and Application Services	1,872	1,830	1,489	3,702	3,240	6,668	
Cloud Infrastructure and Security	637	588	578	1,225	827	1,910	
Segment results	2,509	2,418	2,067	4,927	4,067	8,578	
Less: Finance costs	37	36	45	73	87	173	
Less: Unallocable expenditure net of unallocable income	70	(24)	(57)	46	(196)	(172)	
Profit before tax	2,402	2,406	2,079	4,808	4,176	8,577	



	Segment assets & liabilities	September 30, 2025	June 30, 2025	September 30, 2024	March 31, 2025	
_	Segment assets & Habilities	Unaudited	Unaudited	Unaudited	Audited	
1	Segment assets					
	Trade receivables	1				
	Digital and Application Services	6,075	6,174	5,527	6,384	
	Cloud Infrastructure and Security	1,903	2,073	1,548	1,517	
	Total trade receivables	7,978	8,247	7,075	7,90	
	Unbilled revenue					
	Digital and Application Services	3,640	3,162	3,418	3,111	
	Cloud Infrastructure and Security	976	772	775	868	
	Total unbilled revenue	4,616	3,934	4,193	3,979	
	Goodwill					
	Digital and Application Services	7,820	7,608	7,442	7,53	
	Cloud Infrastructure and Security	1,667	1,611	1,574	1,60	
	Total goodwill	9,487	9,219	9,016	9,14	
	Unallocable assets	32,042	33,259	27,939	30,70	
	TOTAL ASSETS	54,123	54,659	48,223	51,729	
2	Segment liabilities					
	Unearned Revenue					
	Digital and Application Services	291	340	225	30:	
	Cloud Infrastructure and Security	235	281	305	13	
	Total unearned revenue	526	621	530	44	
	Unallocable liabilities	10,807	11,076	10,635	10,59	
	TOTAL LIABILITIES	11,333	11,697	11,165	11,03	

Notes:

- 1 These unaudited results have been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013 read with relevant rules issued there under as amended from time to time. The above financial results were reviewed and recommended by the Audit Committee and taken on record by the Board of Directors at their meetings held on October 30, 2025 and October 31, 2025 respectively.
- 2 Consolidated Statement of Cash flows is attached as Annexure I.

3 Standalone Financial Information

Standalone Financial Information		Quarter Ended			Half Year Ended		
Particulars	September 30, 2025	June 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024	Year Ended March 31, 2025	
	Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited	
Revenue from operations	6,734	6,222	5,562	12,956	10,858	22,261	
Profit before tax	1,950	2,128	1,517	4,078	3,648	7,345	
Net profit for the period	1,528	1,718	1,162	3,246	2,949	5,948	

Results of Zensar Technologies Limited on a standalone basis are hosted on its website www.zensar.com.

4 The Company has also created Zensar Employees Welfare Trust (the 'ESOP Trust') for providing share based payment, as a vehicle for distributing shares to employees under Employee Stock Option Scheme 2025. The company has treated ESOP Trust as its extension. As at September 30, 2025 the ESOP Trust has not acquired any shares from the open market.

For and on behalf of the Board

Manish Tandon CEO and Managing Director DIN:07559939

Mumbai Date: October 31, 2025



Zensar Technologies Limited Consolidated Statement of Cash Flows

	Half Yea	r Ended	Year Ended	
Particulars	September 30, 2025	September 30, 2024	March 31, 2025	
	Unaudited	Unaudited	Audited	
Cash flow from operating activities				
Profit before tax	4,808	4,176	8,57	
Adjustments for:				
Depreciation and amortisation expense	483	544	1,01	
Employee share based payment expense	369	86	31	
Profit on sale of investments	(92)	(103)	(17	
Net gain /(loss) in fair value of financial assets/liabilities measured at fair value through profit and loss	(115)	(121)	(30	
ncome on financial assets measured at amortised cost	(58)	(58)	(11	
nterest income	(570)	(538)	(1,06	
Finance costs	63	78	15	
Profit) / loss on sale of property, plant and equipment (net)	(4)	(4)	(1	
Bad debts and advances written off, allowance for expected credit losses and doubtful advances (net)	(5)	92	11	
Provision no longer required and credit balances written back	(3)	(148)	(15	
Foreign exchange (gain) / loss (net)	160	(166)	(12	
oreign exertaings (gainty) 1033 (free)	228	(338)	(16	
Operating profit before working capital changes	5,036	3,838	8,41	
Change in assets and liabilities	3,030	3,838	0,41	
Increase)/decrease in trade receivables and unbilled revenues	(699)	(246)	(88	
	(368)	(246)	(88)	
Increase)/ decrease in other assets		(405)		
ncrease/ (decrease) in trade payables, other liabilities and provisions	(154)	(562)	19	
ncrease/ (decrease) in employee benefit obligations	184	123	12	
Cash generated from operating activities	3,999	2,748	7,86	
ncome taxes paid (net of refunds received)	(930)	(1,025)	(2,21	
Net cash generated from / (used in) operating activities	3,069	1,723	5,65	
Cash flow from investing activities				
Purchases of property, plant and equipment and intangible assets	(228)	(157)	(36	
Payment for business acquisition	(12)	(1,197)	(1,19	
Settlement received from earlier business combinations	-	-	9	
Disposal of investments	-	-	-	
Proceeds from sale of property, plant and equipment	6	7	1	
Bank deposits placed	(2,823)	(2,643)	(7,28	
Bank deposits redeemed	1,493	3,733	5,64	
Purchase of mutual funds and other investments	(27,671)	(21,782)	(39,81	
Proceeds from sale/redemption of mutual funds and other investments	29,217	20,634	37,21	
nterest income received	663	447	81	
Net cash flows from / (used in) investing activities	645	(958)	(4,87	
Cash flow from financing activities		,,	1.7	
Proceeds from issue of equity shares	1	1		
Dividend paid	(2,499)	(1,587)	(2,04	
nterest paid	(0)	(1)	(2,04	
Payment of lease liabilities	(251)	(309)	(60	
Net cash flows from / (used in) financing activities	(2,749)	(1,896)	(2,64	
iet cash nows from / (used in) mancing activities	(2,749)	(1,896)	(2,04	
let increase/(decrease) in cash and cash equivalents	OCF.	(4.434)	/4 07	
	965	(1,131)	(1,87	
ffect of exchange differences on translation of cash and cash equivalents	68			
	2,708	79 4,432	7 4,43	

